

**Report of the Standing Committee on
Administration and Finance (SCAF-2025)**

This is a preliminary version as adopted by SCAF
on Friday, 24 October 2025¹

¹ Preliminary in this case means that further proofreading and verification is still to be done by the Secretariat.

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**Report of the Meeting of the Standing Committee
on Administration and Finance (SCAF-2025)**
(Hobart, Tasmania, 22 to 24 October 2025)

Opening of the meeting

1. Ambassador Máximo Gowland (Argentina), in his second year as Chair of the Standing Committee on Administration and Finance (SCAF), facilitated discussions on Item 10 of the Commission's agenda.
2. The Chair welcomed delegates to the meeting.

Organisation of the meeting

3. SCAF considered its agenda as adopted by the Commission.

Annual Financial Statements

4. The Secretariat introduced CCAMLR-44/03, which contains the 2024 Financial Statements. The 2024 Financial Statements were signed off by the Australian National Audit Office (ANAO) on 5 May 2025.
5. SCAF accepted the financial statements for year ended 31 December 2024 and recommended that the Commission adopt the audited financial statements for the 2024 financial year.
6. SCAF endorsed the reappointment of the ANAO for the audit of financial statements for the 2025 and 2026 financial years.

Secretariat matters

Executive Secretary's Report

7. The Executive Secretary presented CCAMLR-44/05, reporting on and highlighting the work of the Secretariat over the past year and on the Secretariat Strategic Plan 2023–2026.
8. SCAF accepted the report of the Executive Secretary and congratulated the Secretariat on the large amount of work undertaken during the year and the support offered to all Commission and Scientific Committee activities.
9. SCAF noted the efforts made by the Secretariat to reduce CCAMLR's 2025 budget deficit and commended the actions taken in order to identify efficiencies and cost reductions that would aim to achieve a balanced budget by the end of 2026 (CCAMLR-44/05, paragraph 10). Many Members noted the need to address the issue of incomes for a balanced budget to be

achieved in the near future, while the Russian Federation (Russia) suggested that the current budget was adequate.

10. The Chair and many Members thanked the European Union (EU) for their additional financial support to CCAMLR through the provision of grant funding, including the most recent funding call for support in 2026 and 2027.

11. Russia stressed the need for approval of a pilot program by the Commission of plans to develop a Member autoloading system of Observer data before new technologies and the process would be financed.

12. The Chair and many Members thanked China for the support provided to interns through the China fund.

13. SCAF thanked the Australian Government and the State Government of Tasmania for support of rental costs and tax rebates and other ongoing support to the Secretariat.

14. SCAF noted the Secretariat's intent in 2026 to review the current Strategic Plan and accompanying Staffing and Salary Strategy (2023–26) and propose strategies for the next 4-year period (2027–2030), including consideration of the Staff Regulations and Secretariat Policies and their alignment with national law and practices.

15. Several members expressed their regret that SCAF had not been able to reach consensus on a sustainable budget approach at SCAF-2024 and indicated their willingness to continue Sustainable Financing discussions intersessionally, including ongoing consideration of proposals.

16. On sustainable financing, the United Kingdom (UK) recalled the recommendations outlined in CCAMLR-42/23, Recommendations to alleviate the General Fund deficit and ensure broad inclusion of relevant scientific and policy officials.

17. SCAF endorsed the proposals in paragraphs 14 and 15 of the Executive Secretary's report.

18. SCAF noted CCAMLR-44/BG/24, describing the Secretariat's work on the website. The Secretariat presented the draft new website. SCAF welcomed the new website and thanked the Secretariat for all the work that has gone into designing and developing it.

19. In response to a request by the EU, the Secretariat indicated that the new website had been developed on advanced versions of the software which have improved cybersecurity.

20. SCAF noted the comment by Argentina that the current website features content that is only available in English, and requested this be addressed to ensure all content is available in all four official languages in the final version of the new website.

21. The Secretariat thanked Argentina for their comments, confirming that full translation of all new website content is planned for 2026 quarter 1, at which point the website will be launched.

22. The Republic of Korea (Korea) expressed its strong support of the Secretariat's preparation of the website to support prototype VMS-driven automated movement notifications system, outlined in CCAMLR-44/BG/24, paragraph 12(ii).

23. Russia sought clarification on the timeline for the Data Autoload System work outlined in CCAMLR-44/BG/24, paragraphs 22 and 23. The Secretariat confirmed that this project was being developed and maintained in-house with support from the EU grant funding. The project aims to complete autoload systems for all CCAMLR data and to develop additional functionality to enable Members to validate and upload their own data in the medium term.

24. SCAF noted CCAMLR-44/BG/23, which summarises the Secretariat's plan to migrate from the current e-groups platform to the new CCAMLR Discussions platform based on Discourse.

25. Russia sought clarification on whether this would entail any changes to current access permissions for Observers and Invited Experts and noted that participants in these categories should be subject to relevant decisions of the Scientific Committee or the Commission.

26. The Secretariat confirmed that the migration to the new CCAMLR Discussions platform based on Discourse will not alter the rules of access for Observers and Invited experts. The new system provides an improved technical capacity for flexible, fine-grained, access control of user permissions to individual discussion groups in response to requests from the Scientific Committee (SC-CAMLR-42, paragraphs 2.83, 2.84 and 14.4). The Secretariat will ensure each individual Discussion group's permissions are configured in accordance with the rules of access agreed upon by the Commission or Scientific Committee for that Discussion group.

Capacity Building

Activities of the General Capacity Building Fund (GCBF)

27. The Chair of the General Capacity Building Fund Panel (GCBF), Mr Darío Dziewezzo Polski (Argentina), introduced CCAMLR-44/07 Rev. 1. The paper presented the activities of the Fund during 2025, noting that there was one application for the general component of the GCBF and eleven applicants for the travel component in 2025, with travel support awarded to five applicants totalling A\$35 213. The Panel recommended that the Guidelines be modified as shown in CCAMLR-44/07 Rev. 1, Annex 1.

28. Mr Dziewezzo Polski noted that due to unforeseen personal circumstances, a recipient in the second round was unable to travel as planned. The Secretariat reported that it was in the process of retrieving as much of this grant as possible. To guard against any similar future circumstances, SCAF recommended the inclusion of a new sub-paragraph 23(v) to the Guidelines in addition to those proposed in CCAMLR-44/07, Annex 1 as follows:

23(v) In the event that a travel grant recipient is unable to attend the meeting for which funding is awarded, it is expected that funds awarded are returned to the GCBF as soon as is practical. Applicants are encouraged to make provisions to facilitate this in consultation with the Secretariat.

29. SCAF thanked the Panel for the paper and noted:
- (i) the final report for the CAP-DLISA project (CCAMLR-44/BG/30);
 - (ii) the successful applications for travel assistance in 2025;
 - (iii) the request for voluntary contributions to the GCBF from Members;
 - (iv) the valuable work of the outgoing Panel Members Ms Molina Schmid (Spain) and Prof P. Koubbi (France);
 - (v) the intention of Mr Dziewezo Polski, Dr Makhado (South Africa), Ms Camilli (Uruguay), Dr Cavanagh (UK) and Ms Carney (Australia) to seek reappointment to a second 2-year term;
 - (vi) the willingness of Mr Dziewezo Polski to continue serving as Chair if reappointed;
 - (vii) the call for expressions of interest to join the Panel; and
 - (viii) the proposed minor modifications to the Guidelines outlined in CCAMLR-44/07 Rev. 1, Annex 1, including the addition of 23 (v).
30. Ukraine thanked the Panel for their support and feedback regarding the joint Norway and Ukraine project: Acoustic data processing and method development for delineation and biomass estimation of mackerel icefish (*Champscephalus gunnari*) from other key scatterers.
31. New Zealand expressed concern about the diminishing funds in the GCBF and emphasised the value of these funds for upskilling the CCAMLR community and ensuring CCAMLR is keeping pace with developments and following best practice.
32. In response to Russia's request, Mr Dziewezo Polski confirmed that the Panel had evaluated all travel funding applicants against the criteria outlined under Guidelines for the Administration of the General Capacity Building Fund, Schedule D, and that all applicants awarded funds met with the established criteria.
33. SCAF endorsed the recommendation to the Commission to modify the Guidelines as outlined in CCAMLR-44/07 Rev. 1, Annex 1 including the addition of sub-paragraph 23(v) to the Guidelines.
34. SCAF endorsed the reappointment of Mr Dziewezo Polski, Dr Makhado, Ms Camilli, Dr Cavanagh and Ms Carney to a second 2-year term on the GCBF Panel.
35. Chile nominated Mr R. Segura and New Zealand nominated Ms E. McGeorge to the GCBF Panel.
36. SCAF endorsed the appointment of the delegates from Chile and New Zealand.

Review of 2025 Budget, 2026 Draft Budget and 2027 Forecast Budget

37. The Secretariat introduced CCAMLR-44/04, noting that continuing high demands on the Secretariat and some costs rising at a faster rate than CPI were making it increasingly difficult to deliver long-term financial sustainability of the General Fund.

Review of 2025 Budget

38. As requested by SCAF at CCAMLR-43, the Secretariat worked to find operational efficiencies and cost reductions during the intersessional period which resulted in a forecast reduction in the budget deficit for the 2025 financial year. Many Members commended the Secretariat's efforts to obtain efficiencies and reduce the budget deficit.

MPA Fund Discussion

39. The EU welcomed the review of Special Funds conducted by the Secretariat in response to a request from CCAMLR-43, paragraph 10.23 (CCAMLR-44/BG/03). It noted that the MPA Fund was identified as needing consideration under the provisions of CCAMLR-XXXVII, Annex 7, paragraph 53.

40. The EU confirmed that it saw a continuing need for the Fund and therefore no changes to the Fund nor its Terms of Reference were required. Many Members agreed with the EU regarding the value and importance of maintaining the Fund, as well as regarding the fact that no changes to its Terms of Reference were required.

41. Russia expressed a differing view regarding the usefulness and ongoing need for the MPA Fund and indicated potential benefits to revising the Fund's Terms of Reference.

42. There was no consensus to dissolve or modify the Fund or to change its Terms of Reference.

43. SCAF noted the need for appointment of panellists and appealed to Members for nominations to the MPA Management Panel to be referred to the Commission.

44. SCAF commended the Secretariat's clear collation of the Terms of Reference and procedures for all Special Funds (CCAMLR-44/BG/03) and requested that it make this useful information more widely available including through promotion of the availability and function of all Funds to Members.

45. SCAF supported the proposal to promote all funds via the Secretariat Commission Circulars.

Draft Budget for 2026 and Forecast Budget for 2027

46. The Secretariat presented the Draft Budget for 2026 (CCAMLR-44/04). Whilst noting efficiencies had made a difference to budget deficits, some members requested that SCAF

consider the reinstatement of the Intersessional Correspondence Group on Sustainable Finance in the face of unsustainable budgetary pressures.

47. Further to the Commission's request at CCAMLR-43, the Secretariat presented a paper identifying potential meeting efficiencies (CCAMLR-44/08 Rev.1) proposing cost reductions through increasing the efficiency of scheduling and changes to the real-time translation model used during annual meetings.

48. Most Members supported the proposals for efficient meeting scheduling. Korea emphasised that scheduling is a shared responsibility, not only of the Chair but of all Members.

49. Some Members did not support the proposals on cost reductions on translation. These members considered that the translation of all meeting documents into the four official languages in real time was fundamental to the equal participation of all members of CCAMLR and to respecting the equity of the four official languages.

50. France stressed the importance of defending official languages in international organisations, which includes translation of meeting documents. It recalled that the use of the French language in international organisations is of key importance, in line with its commitment within the Francophonie. Furthermore, France considered this as a key element to ensure comprehension by all and noted that it was also helpful for interpretation.

51. Russia stressed that due to the equal status of all official and working languages as set out in the Convention and Rules of Procedure, a lack of translation would represent a violation of those fundamental rules. It also emphasised some wrong information on other organisational practices (CCAMLR-44/08) since at ATCM the translation of report texts into all four official languages is required for the report adoption.

52. Some Members supported the proposed efficiencies especially on translation and scheduling, describing them as balanced measures.

53. Some Members suggested that increasing efficiencies could be obtained by exploring AI translation further, although caution was recommended with any use of AI. Some members concurred that efficiencies could also be sought on other aspects such as meeting catering.

54. The Secretariat highlighted its continuing dedication to the language equity of the Commission and the highest quality of translation and interpretation services. It noted that the proposal as presented would alter the timing of report language versions delivered but not reduce their scope or quality. With regard to AI, the Secretariat stressed that the translation team was already using the most relevant tools available, but that human translators remained essential for validating the AI results.

55. The Chair acknowledged the importance of respecting the four official languages of CCAMLR. However, the Chair also noted that SCAF had asked the Secretariat to find efficiencies and suggested that SCAF members think creatively of ways to address the budget deficit.

56. Australia noted that income is also part of the financial equation and ensuring that Members pay their contributions by the due date is important.

57. The Secretariat confirmed that the income earned from timely payment would be equivalent to the proposed savings from translation.

58. The EU clarified that some EU Member States have a domestic policy of zero nominal growth in Member contributions for international organisations. Belgium and Germany confirmed that they had such a domestic policy. However, the EU and its Member States offered flexibility and agreed to a zero real growth budget that maintains adequate functionality of the Secretariat. The EU further encouraged all members to engage actively in discussions towards a sustainable budget.

59. Russia also indicated their adherence to a zero nominal growth policy.

60. In response to a request by Russia, the Secretariat clarified that the increase in travel costs was required to support representational travel by the incoming Executive Secretary in 2026.

61. Russia proposed to transmit to the Commission the issue of whether the attendance of the Science Manager at meetings of the IWC and IUCN could be replaced by a Member representative. The Secretariat noted that these requests had been approved by the Scientific Committee (SC-CAMLR-42, paragraph 8.4; SC-CAMLR-44, paragraph 10.2.31, respectively) and that the Science Manager was the most appropriate person, instead of a Member representative, to attend these meetings for the purpose outlined by the Scientific Committee.

62. The budget for these two meetings (A\$12 000 in 2026) was removed from the travel component of the draft budget. SCAF recommended that the Commission takes a decision on the attendees to these meetings in order to confirm whether this budget item should be re-instated as recommended by the Scientific Committee.

63. Russia further requested clarification on the equipment costs in 2026 and 2027. The Secretariat informed SCAF that the equipment budget included costs for software (which include some increased costs in 2026 to support science needs, including acoustic data processing), web development and maintenance, photocopier rental and minor hardware, and costs supported by the EU voluntary contributions, including for combating IUU fishing (Secretariat cooperation with INTERPOL and the Joint Analytical Cell (JAC)) and the development of a pilot Member data autoloading system.

64. Following discussion, the Member data autoloading costs were removed from 2027, pending confirmation on the success of the pilot by the Commission and Scientific Committee at CCAMLR-45; and the additional savings from the discontinuation of INMARSAT position reports approved by SCIC (SCIC-2025, paragraph 30) were recognised.

65. SCAF agreed an equipment budget for 2026 and 2027 applying CPI to the 2025 budget.

66. The Secretariat noted that this was a reduction in the equipment budget proposed for 2026 and brought the attention of SCAF and the Commission to the additional risk associated with not supporting the purchase of some software to support increased needs, for instance science and cybersecurity.

67. SCAF approved the draft budget (Appendices 1 and 2) and recommended its adoption by the Commission.

Administrative issues

68. The Secretariat introduced CCAMLR-44/06 (Performance Review 2 – summary of outcomes).

69. SCAF noted the report and thanked the Secretariat for their work.

70. New Zealand acknowledged the progress made against the Performance Review and expressed appreciation for the Secretariat's ongoing work coordinating the work of CCAMLR with the rest of the Antarctic Treaty System, as well as the continued application of ecosystem-based management by the Scientific Committee, the capacity-building activities of the GCBF and GSCF (which are vital for the strengthening the integrity of the institution) and the projects involving INTERPOL and JAC. New Zealand expressed appreciation for the preparations for the second joint SC-CCAMLR/CEP climate change workshop to be held in Hiroshima next year.

71. New Zealand requested these annual updates on Performance Review 2 (PR2) continue, and supported the call made by some Members to restart the intersessional process focused on increasing income.

72. Russia requested an amendment to the proposed response under CCAMLR-44/06 Recommendation 24:

‘(2025) a new Discussion Groups platform using Discourse implemented to allow the inclusion of Observers and external experts into selected discussion groups subject to the relevant decisions of the Scientific Committee and Commission.’

73. SCAF accepted the amendments requested by Russia and endorsed the placement of the PR2 outcomes on the CCAMLR website.

Other business

74. SCAF thanked the Executive Secretary for his unwavering commitment to managing the Secretariat so efficiently and the Chair for his excellent service over the last two years.

75. The Chair informed SCAF that he would not be seeking re-election, noting that nominations had been received from current SCAF Vice-Chair Ms S. McGuire (USA) for the position of Chair, and from Mr J. Fosbery (UK) for the position of Vice-Chair.

76. SCAF thanked Ms McGuire and Mr Fosbery for their nominations and appointed them as Chair and Vice-Chair respectively.

77. The Chair thanked the Secretariat for their close collaboration and added his personal thanks to the Executive Secretary, noting it had been a pleasure to work with him both in SCAF and beyond and thanking him for his contribution to the work of the Commission and the Secretariat.

78. Some Members proposed requesting consideration by the Scientific Committee and the Secretariat of budgetary implications of KFMA and/or MPA plans, which should be conveyed

to SCAF for review as soon as possible. Members discussed this. Most Members agreed and some Members expressed different views since there are different positions regarding KFMA and different understanding of krill fishery management elements.

79. Argentina proposed the establishment of an intersessional group to allow discussion of general budgetary matters. This would enable parties to discuss matters intersessionally and make proposals that could be considered at SCAF-2026. Argentina offered to convene this intersessional group.

80. SCAF endorsed the creation of an intersessional group on budgetary matters.

81. The Secretariat proposed, given the substantive issues that would be discussed at SCAF in 2026 (including a new Strategic Plan), that they would make provision for SCAF to meet for a full day plenary from Wednesday through Friday.

Adoption of the Report

82. SCAF adopted its report.

Close of the meeting

83. The Chair extended his thanks to the Secretariat and, particularly, the Finance and Administration Manager for her support.

84. SCAF echoed the Chair's thanks to the Secretariat and Finance and Administration Manager and reiterated their thanks and best wishes to the outgoing Executive Secretary.

85. SCAF expressed their deep thanks to the outgoing Chair, reflecting on his collaborative approach and leadership shown in Chairing the meeting.

86. The Chair closed the meeting.

2025 Revised Budget, Draft Budget for 2026 and Forecast Budget for 2027

	2025	2026	2027	Notes
	Revised budget	Draft budget	Forecast budget	
General Fund				
Income				
Core Members' Contribution	4 537 659	4 627 209	4 799 041	Assuming no new members joining in 2026 or 2027
Members' Special Contributions				
Interest	192 313	153 949	148 085	Interest rates are assumed to decline in 2026 and 2027
Staff Assessment Levy (SAL)	654 886	794 574	797 228	The SAL represents income deducted from staff salaries in respect of tax.
Sales (Tagging & Merchandise)	65 705	67 085	69 164	Tagging equipment costs are recovered at cost plus a small administration fee from fishing companies.
Miscellaneous income				
Fishery Notifications	691 955	691 597	703 347	Provision is made for refunds of notification fees if fishing in some areas does not proceed.
Rent Contributions	494 900	505 293	520 957	Rent expenditure expected to increase at CPI.
Grants	220 000	436 334	184 166	2026 and 2027 revenue from the anticipated 2026 EU grant (funding application pending).
Other inc. Facilities Hire	142 000	30 000	45 000	Income from hiring of Secretariat meeting facilities is transferred to the Asset Replacement Fund
Facilities Hire Costs reimbursed by Hirer	116 631			
Fund Transfers	- 142 000	- 30 000	- 45 000	Transfers to the Asset Replacement Fund
Total income	6 974 049	7 276 041	7 221 988	
Expenditure				
Salaries	4 473 307	4 783 098	4 865 946	No recruitment of vacant positions approved within the Strategic Plan 2023-2026.
Equipment	474 023	483 977	498 980	Minor capital items, annual software and hardware purchases/leases web site and data systems.
EU Grant funded	0	44 000	0	
Equipment: Member Autoload (Pilot)				
Depreciation	264 750	222 000	200 000	Equipment purchased over A\$1 000 is depreciated over its estimated useful life.
Insurance and Maintenance	214 443	231 091	247 099	Insurance, building service costs and land tax.
Training	30 862	31 819	32 646	Training remains an important priority for the Secretariat and is delivered efficiently to save costs.
Meeting Facilities excl. interpretation	336 917	347 362	356 392	Covers CCAMLR meetings hosted at Headquarters.
Meeting Facilities - interpretation costs	236 681	244 018	250 363	
Travel	140 000	158 000	162 420	Travel to support CCAMLR working groups, other meetings and international representation.
Executive Secretary Recruitment	26 400	0	0	Travel costs for candidates to attend CCAMLR-44
Printing	11 092	11 325	11 676	Printing of reports and conservation measures
Communications	21 282	21 729	22 403	Internet, telephone and postage costs
Sundry (incl. audit)	178 232	163 137	167 379	Includes audit, legal and recruitment costs
Rent	494 900	505 293	520 957	Rental of 181 Macquarie Street

	2025	2026	2027	Notes
	Revised budget	Draft budget	Forecast budget	
Cost of goods sold				
Tagging & Merchandise	55 705	57 432	58 925	Tagging equipment and merchandise is sold at a small margin to recover administrative costs
Facilities Hire Costs reimbursed by Hirer	116 631			Costs incurred and fully reimbursed by facilities hirers
Total expenditure	7 075 225	7 304 281	7 395 185	
Fund Transfers				
Transfer to GCBF				Transfers to the GCBF are not anticipated.
Transfer to GSCF				Transfers to the GSCF are not anticipated.
Transfer to WCF				Transfers to the WCF are not anticipated.
Surplus/–Deficit	- 101 176	- 28 240	- 173 197	
General Fund balance at 01 January	525 110	423 934	395 694	
General Fund balance at 31 December	423 934	395 694	222 497	Note reducing General Fund balance

Equity Funds 2025–2027

	2025	2026	2027	Notes
	Revised Budget	Budget	Forecast	
Equity Funds				
Working Capital Fund				
Balance at 1 January	1 350 000	1 350 000	1 350 000	The WCF is now frozen for four years at the A\$1 350 000 balance agreed by SCAF-2023. The next review will take place at SCAF-2027.
Income				
Expenditure				
Balance at 31 December	1 350 000	1 350 000	1 350 000	
Asset Replacement Fund				
Balance at 1 January	200 000	168 978	168 978	Income from hiring Secretariat meeting facilities.
Income	142 000	30 000	45 000	
Expenditure	- 141 216			
Transfer to Staff Replacement Fund	-31 806	-30 000	-45 000	
Balance at 31 December	168 978	168 978	168 978	
Staff Replacement Fund				
Balance at 1 January	202 258	200 000	93 000	Costs of relocation and home leave for internationally recruited staff.
Income	31 806	30 000	45 000	
Expenditure	- 34 065	- 137 000	- 143 658	
Balance at 31 December	200 000	93 000	-5 658	
China Contribution Fund				
Balance at 1 January	139 069	79 069	19 069	Expenditure on two internships in 2026 and one internship in 2027.
Income				
Expenditure	- 60 000	- 60 000	- 19 069	
Balance at 31 December	79 069	19 069		

Special Funds 2025 – 2027

	2025	2025	2026	2027	Notes
	Budget	Revised Budget	Budget	Forecast	All special funds have some income from investment interest.
Special Funds					
General Capacity Building Fund					
Balance at 1 January	172 375	178 283	111 223	60 776	
Income	3 136	3 597	1 797	975	
Expenditure	- 69 475	- 70 657	- 52 245	- 42 159	The GCBF supported 5 travel applications and the Cap-DLISA project in 2025.
Balance at 31 December	106 036	111 223	60 776	19 596	
CDS fund					
Balance at 1 January	1 288 177	1 299 719	1 198 312	956 161	
Income	23 436	26 221	19 362	15 591	
Expenditure	- 205 000	- 127 628	- 261 513	- 71 513	Expenditure as approved by SCIC.
Balance at 31 December	1 106 613	1 198 312	956 161	900 238	
General Science Capacity Fund					
Balance at 1 January	180 960	202 911	130 605	47 715	
Income	3 292	4 094	2 110	778	
Expenditure					
Workshop Support	- 15 000	- 5 000			
Scholarships	- 60 000	- 53 900	- 60 000	- 30 000	Funding for existing scholarships and 2 new scholarships commencing in 2026, and 1 convener beyond 2025
Convenor Travel Support	- 75 000	- 17 500	- 25 000	- 25 000	
Balance at 31 December	34 252	130 605	47 715	- 6 507	
MPA Fund					
Balance at 1 January	193 994	195 307	199 247	202 467	
Income	3 529	3 940	3 219	3 249	
Expenditure					
Balance at 31 December	197 523	199 247	202 467	205 716	
CCAMLR Ecosystem Monitoring Program (CEMP) Fund					
Balance at 1 January	485 598	487 522	442 459	349 158	
Income	9 174	9 835	7 149	5 604	
Expenditure	- 87 075	- 54 898	-100 451	- 87 519	Expenditure on approved CEMP projects.
Balance at 31 December	407 697	442 459	349 158	267 242	

Members' Contributions 2025, 2026, 2027
General Fund contributions – payable by 31 May

	Contributions 2025	Balance Outstanding (24 October 2025)	Draft Contributions 2026	Forecast Contributions 2027
Argentina	155 686		158 955	163 883
Australia	174 680		177 644	182 807
Belgium	155 686		158 955	163 883
Brazil	155 686		158 955	163 883
Chile	168 789		171 027	176 415
China	199 956		194 926	215 826
Ecuador	155 686	155 500	158 955	163 883
European Union	155 686	-2 462	158 955	163 883
France	191 329		195 573	201 806
Germany	155 686		158 955	163 883
India	155 686		158 955	163 883
Italy	155 686		158 955	163 883
Japan	156 849		160 402	165 548
Republic of Korea	186 021		189 442	191 692
Namibia	155 686	75 686	158 955	164 077
Netherlands	155 686	155 686	158 955	163 883
New Zealand	160 159		163 325	167 049
Norway	309 927		324 216	350 762
Poland	155 686		158 955	163 883
Russia	156 686	156 686	158 955	166 684
South Africa	157 195		160 184	164 883
Spain	158 212		161 946	166 986
Sweden	155 686		158 955	163 883
Ukraine	169 672	169 672	172 459	177 329
UK	167 523		170 421	175 469
USA	155 686		158 955	163 883
Uruguay	156 749		160 274	165 117
	4 537 659	710 768	4 627 209	4 799 041